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**ISEB**

# ISEB-PM1

*Foundation Certificate in Project Management*



**Answer: B**

**QUESTION: 611**

During which process would you obtain stakeholders' formal acceptance of the completed project scope?

- A. Quality control
- B. Scope verification
- C. Scope control
- D. Close project

**Answer: B**

**QUESTION: 612**

The initial development of a Project Scope Management plan uses which technique?

- A. Alternatives identification
- B. Scope decomposition
- C. Expert judgment
- D. Product analysis

**Answer: C**

**QUESTION: 613**

What is a hierarchically organized depiction of the identified project risks arranged by risk category?

- A. Risk register
- B. Risk breakdown structure (RBS)
- C. Risk management plan
- D. Risk category

**Answer: B**

**QUESTION: 614**

Which is a tool or technique used in scope definition?

- A. Templates, forms and standards
- B. Change requests
- C. Stakeholder analysis
- D. Project assumptions

**Answer:** C

**QUESTION:** 615

What is the total float of the critical path?

- A. Can be any number
- B. Zero or positive
- C. Zero or negative
- D. Depends on the calendar

**Answer:** C

**QUESTION:** 616

Which of the following is the correct network diagram for the table?

Activity Duration	Days	Predecessor
A	5	
B	2	
C	4	A
D	2	B,C
E	5	D

- A. Begin - A - C - D - E - End - B - D
- B. Begin - A - B - C - D - E - End
- C. Begin - A - B - D - E - End A - C - D
- D. Begin - A - C - D - E - End - B - C

**Answer:** A

**QUESTION:** 617

Which of the following is a schedule network analysis technique that takes limited resources into account?

- A. Network reserve analysis
- B. Critical chain method
- C. Lead and lag adjustment
- D. Critical path method

**Answer:** B

**QUESTION:** 618

Fast tracking is a schedule compression technique used to shorten the project schedule without changing project scope. Which of the following can result from fast tracking?

- A. The risk of achieving the shortened project time is increased.
- B. The critical path will have positive total float.
- C. Contingency reserves are released for redeployment by the project manager.
- D. Duration buffers are added to maintain a focus on planned activity durations.

**Answer:** A

**QUESTION:** 619

Which estimating technique uses the actual costs of previous similar projects as a basis for estimating the costs of the current project?

- A. Analogous
- B. Parametric
- C. Bottom-up
- D. Top-down

**Answer:** A

**QUESTION:** 620

Your project has an EV of 100 work-days, an AC of 120 work-days, and a PV of 80 work-days. What should be your concern?

- A. There is a cost under run.

- B. There is a cost overrun.
- C. May not meet deadline.
- D. The project is 20 days behind schedule.

**Answer:** B

**QUESTION:** 621

Which illustrates the connection between work that needs to be done and its project team members?

- A. Work breakdown structure
- B. Network diagrams
- C. Staffing management plan
- D. Responsibility matrix

**Answer:** D

**QUESTION:** 622

When can pre-assignment of project team members occur?

- A. When the project uses capital expenditures.
- B. When the required staff can be acquired from outside sources.
- C. When the project would be ignored due to travel expenses.
- D. When the project is the result of specific people being promised as part of a competitive proposal.

**Answer:** D

**QUESTION:** 623

Which process uses occurrence probability and impact on project objectives to assess the priority of identified risks?

- A. Risk identification
- B. Qualitative risk analysis
- C. Risk management planning
- D. Quantitative risk analysis

**Answer: B**

**QUESTION: 624**

In which process might you use risk reassessment as a tool and technique?

- A. Qualitative risk analysis
- B. Risk monitoring and control
- C. Monitor and control project work
- D. Risk response planning

**Answer: B**

**QUESTION: 625**

A contract management plan is a subsidiary of what other type of plan?

- A. Resource plan
- B. Project management plan
- C. Cost control plan
- D. Expected monetary value plan

**Answer: B**



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