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QUESTION: 465

What process ensures that plans for achieving the expected benefits are managed and reviewed?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Directing a Project
- D. Starting up a Project

Answer: C

QUESTION: 466

Which of the following are a purpose of an Issue Report?

1. Document an off-specification
2. Record an issue's resolution
3. Capture all problems or concerns within the project
4. Capture recommendations for handling a request for change

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: A

QUESTION: 467

Which product establishes the baseline against which the project's actual performance is compared?

- A. Project Brief
- B. Product Status Account
- C. Project Initiation Documentation
- D. Configuration Item Record

Answer: C

QUESTION: 468

Which is NOT identified when creating a product breakdown structure?

- A. Products to be created by internal resources
- B. Products to be modified
- C. Resources required to produce the products
- D. Products to be created by an external third party

Answer: C

QUESTION: 469

What process covers the acceptance and execution of project work by external suppliers?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: A

QUESTION: 470

What is the goal of the 'Identify context' step within the recommended risk management procedure?

- A. Identify responses to risks identified in the Business Case
- B. Understand the specific objectives that are at risk
- C. Gather information about risks for inclusion in Highlight Reports to the Project Board
- D. Identify the threats and opportunities that may affect the project's objectives

Answer: B

QUESTION: 471

Which is a purpose of the Controlling a Stage process?

- A. Agree, perform and deliver project work
- B. Draft a plan for the next stage
- C. Agree stage tolerances
- D. Take action to make sure that the stage remains within tolerance

Answer: C

QUESTION: 472

Which defines the sequence in which the products of a plan should be developed?

- A. Product Description
- B. Product breakdown structure
- C. Project Product Description
- D. Product flow diagram

Answer: D

QUESTION: 473

If a Work Package is forecast to exceed its tolerances, how should a Team Manager inform the Project Manager?

- A. Raise an Exception Report
- B. Issue an Exception Plan
- C. Raise an issue
- D. Raise a risk

Answer: C

QUESTION: 474

What process enables an organization to understand the work that needs to be done to deliver a project's products before it is approved?

- A. Directing a Project
- B. Initiating a Project
- C. Starting up a Project
- D. Controlling a Stage

Answer: B

QUESTION: 475

Which is a responsibility of the Project Assurance role?

- A. Inform the Project Manager about the status of the project's products
- B. Document the Project Board's reporting needs
- C. Ensure the Project Manager is aware of the need to use any existing corporate standards
- D. Inform corporate or programme management about the project's status

Answer: A

QUESTION: 476

When is it confirmed if a project's objectives have been achieved?

- A. During the Closing a Project process
- B. During the final end stage assessment
- C. During the Controlling a Stage process
- D. During the Managing Product Delivery process

Answer: A

QUESTION: 477

Which is a definition of a risk cause?

- A. The impact of a risk on the stage and project tolerance
- B. The source of a risk
- C. The overall effect of a risk on the Business Case

D. How likely a risk is to occur in a given project situation

Answer: B

QUESTION: 478

When would the Team Manager be required to produce a Checkpoint Report?

- A. When a Work Package is being negotiated
- B. At the frequency agreed in the Work Package
- C. On completion of the quality-checking activities for each product
- D. When reviewing how a stage is progressing

Answer: D

QUESTION: 479

Which is a recommended quality review team role?

- A. Project Manager
- B. Presenter
- C. Project Support
- D. Producer

Answer: B

QUESTION: 480

In what product would a product's quality tolerance be defined?

- A. Project Product Description
- B. Product Description
- C. Stage Plan
- D. Quality Management Strategy

Answer: B

QUESTION: 481

When should the Managing a Stage Boundary process be undertaken?

- A. Close to the end of a management stage
- B. After the completion of each management stage
- C. At the end of the final stage
- D. At the end of project start-up

Answer: D

QUESTION: 482

What principle is supported by the Project Product Description?

- A. Continued business justification
- B. Focus on products
- C. Learn from experience
- D. Manage by stages

Answer: B

QUESTION: 483

Which is a definition of risk probability?

- A. Scale of the risk should it occur
- B. Probable effect on the project delivering its objectives
- C. Probable timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Answer: D

QUESTION: 484

Identify the missing words in the following sentence. The Project Board will allocate tolerances [?] to the Project Manager.

- A. for each Work Package
- B. for the project
- C. for each management stage
- D. for each technical stage

Answer: A

QUESTION: 485

Which is NOT a purpose of a Product Description?

- A. Define the time and cost needed to produce the product
- B. Define the quality skills required to check the product
- C. Define the function and appearance of the product
- D. Define the development skills required to produce the product

Answer: B

QUESTION: 486

Which is a purpose of a Communication Management Strategy?

- A. Ensuring the project team can use the required reporting tools
- B. Producing reports for the Project Board
- C. Defining the communication method between the Project Board and corporate or programme management
- D. Ensuring stakeholders are aware of their responsibilities

Answer: C

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