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Exin

P3OF

Portfolio, Programme and Project Offices Foundation



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Which of the following are key responsibilities of the Portfolio Analyst role?

1. Balance the portfolio in terms of strategic change against business as usual
2. Make recommendations on an appropriate programme/project balance
3. Provide a fast-track prog
4. Highlight problems relating to project interdependences

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: B

QUESTION: 145

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Collaborative
- B. Individual
- C. Integrated
- D. Networking

Answer: B

QUESTION: 146

Which of the following describe a decentralized P3O model?

1. Uses hub offices to support local need
2. Has a single office providing support to the entire organization
3. Has a central office typically providing portfolio support
4. Uses standards set by a central COE with local variations

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Answer: C

QUESTION: 147

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Tailoring core standards to meet local need
- B. Planning resource capacity at a local level
- C. Reviewing the Blueprint regularly
- D. Following a clearly defined business strategy

Answer: A

QUESTION: 148

What role provides facilitated workshops to promote consistent project management practice?

- A. Project Specialist
- B. Project Officer
- C. Head of Project Office
- D. Secretariat/administrator

Answer: A

QUESTION: 149

Which is a section of the Blueprint?

- A. Business process swimlanes
- B. Information portal
- C. Vision Statement
- D. Processes (including operational costs and performance levels)

Answer: D

QUESTION: 150

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives

3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: A



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