PMI

PMI-001


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QUESTION 903
Which process documents the business needs of a project and the new product, service, or other result that is intended to satisfy those requirements?

A. Develop Project Management Plan  
B. Develop Project Charter  
C. Direct and Manage Project Execution  
D. Collect Requirements

Answer: B

QUESTION 904
An example of a group decision-making technique is:

A. nominal group technique  
B. majority  
C. affinity diagram  
D. multi-criteria decision analysis

Answer: A

QUESTION 905
Which of the following is a conflict resolution technique that emphasizes areas of agreement rather than areas of difference?

A. Compromising  
B. Collaborating  
C. Smoothing  
D. Problem Solving

Answer: C

QUESTION 906
The links between the processes in the Process Groups are often:

A. Intuitive  
B. Iterative  
C. Measured  
D. Monitored

Answer: B

QUESTION 907
Which tool or technique used in the Control Procurements process can be conducted during the execution of the project to verify compliance with deliverables?
A. Procurement documents
B. Inspection and audits
C. Estimate budget
D. Risk register

Answer: B

**QUESTION 908**
During which process does a project manager review all prior information to ensure that all project work is completed and that the project has met its objectives?

A. Monitor and Control Project Work
B. Perform Quality Assurance
C. Close Project or Phase
D. Control Scope

Answer: C

**QUESTION 909**
The person assigned by the performing organization to be responsible for achieving the project objectives is the:

A. functional manager
B. program manager
C. project manager
D. portfolio manager

Answer: C

**QUESTION 910**
Which of the following tools and techniques are utilized in the Close Project or Phase process?

A. Project management information system
B. Product analysis
C. Expert judgment
D. Inspection

Answer: C

**QUESTION 911**
Which is the correct formula for calculating expected activity cost for three-point estimating?

A. \( C_e = \frac{(C_0 + 6C_m + C_p)}{4} \)
B. \( C_e = \frac{(6C_0 + C_m + C_p)}{4} \)
C. \( C_e = \frac{(C_0 + 4C_m + C_p)}{6} \)
D. \( C_e = \frac{(C_0 + C_m + 4C_p)}{6} \)

Answer: C
**QUESTION 912**
A project has a current cost performance index (CPI) of 1.25. To date, US$10,000 have been spent on performing the project work. What is the earned value of the work completed to date?

A. US$5000  
B. US$9500  
C. US$10,000  
D. US$12,500

Answer: D

**QUESTION 913**
What is a technique used in the performance reporting process?

A. Expert judgment  
B. Project management methodology  
C. Stakeholder analysis  
D. Status review meetings

Answer: D

**QUESTION 914**
Which of the following characteristics are found in a functional organizational structure?

A. Little or no project manager authority, little or no resource availability, and the functional manager controls the project budget  
B. Limited project manager authority, limited resource availability, and a part-time project manager's role  
C. Low to moderate project manager authority, low to moderate resource availability, and a full-time project manager's role  
D. High to almost total project manager authority, high to almost total resource availability, and full-time project management administrative staff

Answer: A

**QUESTION 915**
Which of the following choices is a contract closure tool or technique?

A. Contract plan  
B. Procurement plan  
C. Closure process  
D. Procurement audits

Answer: D

**QUESTION 916**
Types of internal failure costs include:
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