Question: 887

Analyzing the situation, differentiating between wants and needs, and focusing on interests and issues rather than on positions are critical elements in:

A. Project Charter
B. Estimating
C. Variance analysis
D. Negotiating

Answer: D. Negotiating

Question: 888

Which of the following is not an enterprise environmental factor influencing the Develop Project Management Plan process?

A. Project management body of knowledge
B. Governmental or industry standards
C. Project Management Plan template
D. Project management information system

Answer: C. Project Management Plan template

Question: 889

You are reviewing the responses to an RFP issued by your company and realize that a major requirement was not included in the RFP that was released. By chance, however, one of the bidders included that requirement in their response. What is the best course of action?

A. Award the contract to that bidder.
B. Revise and reissue the RFP.
C. Select the bid that included the requirement.
D. Cancel the RFP.

Answer: B. Revise and reissue the RFP.

Question: 890

Which of the following is not an example of a work performance report?

A. Status report
Question: 891

The selection of life cycle for the project, the processes to be applied to each phase, and the results of the tailoring by the project management team are usually found in the:

A. Project scope statement  
B. Project management plan  
C. Project schedule  
D. Project charter  

Answer: B. Project management plan

Question: 892

Which of the following processes produces a work breakdown structure as an output?

A. Create WBS  
B. Define Scope  
C. Develop Project Management Plan  
D. Define Activities  

Answer: A. Create WBS

Question: 893

Organizational process assets are key inputs to the Manage Stakeholder Engagement process. The key elements of the organizational process assets utilized during this process are organizational communication requirements, issue management procedures and the change control procedures. Which of the following is also a key organizational process asset that must be considered during this process?

A. Process audit procedures  
B. Human resource policies  
C. Historical information about previous projects  
D. Project document templates  

Answer: C. Historical information about previous projects

Question: 894

As part of the Risk Response planning for your project, you are trying to come up with a strategy to deal with negative risks or threats. In order to eliminate the impact of a particular risk, you relax the objective that is in jeopardy by extending the project schedule. This is an example of

A. Transference  
B. Mitigation  
C. Avoidance  
D. Postponement  

Answer: B. Mitigation
Answer: C. Avoidance

Question: 895

There is a heavy demand for new houses in your city’s expensive neighborhood. RECON, a construction company employed you as a project manager to assess the benefit of building new energy efficient houses in that neighborhood although it takes more expensive technology to build such houses. You have started gathering data to perform the detail payback analysis to submit a report to the management. Since the full financial impact of energy efficient house building is difficult to estimate, you would like to prepare a rough cost-benefit analysis and include it with the report. Which of the following describes the effort you are undertaking in this scenario?

A. You are developing a business case to provide as an input to the develop project charter process
B. You are developing a cost management plan to provide as an input to the estimate costs process
C. You are developing a risk management plan to provide as an input to the perform quantitative risk analysis process
D. You are developing a cost-benefit analysis to provide as an input to the plan risk management process

Answer: A. You are developing a business case to provide as an input to the develop project charter process

Question: 896

If you are writing a proposal for additional funding, which communication style should you choose?

A. formal and horizontal
B. formal and vertical
C. informal and vertical
D. informal and horizontal

Answer: B. formal and vertical

Question: 897

A summary milestone schedule would normally be part of which document?

A. Project sign-off document
B. Project charter
C. Project requirements document
D. Project scope statement

Answer: B. Project charter

Question: 898

Your company has just completed an unexpected round of layoffs. Morale is low, and resources are tighter than ever. Your project is now behind schedule because of the loss of resources. Overtime work will be required of everyone for the next several weeks in order to close the gap. One of the critical resources on your project has an upcoming vacation that was approved and scheduled months ago. However, without this resource you will be unable to get back on schedule. What do you do?

A. Notify the project stakeholders of the situation immediately.
B. Cancel all vacations.
C. Find another resource.
D. Compress the schedule further.

Answer: A. Notify the project stakeholders of the situation immediately.
Question: 899

A project manager uses a Power / Interest grid to identify stakeholders in the project and to manage their expectations. Identify which of the following statements is wrong in the context of a Power / Interest grid.

A. Stakeholders with lower power and lower interest need to be monitored.
B. Stakeholders with higher power and lower interest need to be kept satisfied.
C. Stakeholders with lower power and higher interest need to be kept informed.
D. Stakeholders with higher power and higher interest need the least attention.

Answer: D. Stakeholders with higher power and higher interest need the least attention.

Question: 900

You find out that a project team member has been stealing some material from the workplace. You accidentally discover this and he says that he is very sorry about it, and will not repeat it again. You will:

A. Get a statement in writing from the project team member saying that he will not repeat such an activity.
B. Document the matter for your archives.
C. Inform your HR department about the matter.
D. Keep quiet until it repeats for a second time.

Answer: C. Inform your HR department about the matter.

Question: 901

As part of Define Activities, you are looking at dependencies used to define the sequence among the activities. Which of these is not a valid type of dependency?

A. Linked dependency
B. External dependency
C. Discretionary dependency
D. Mandatory dependency

Answer: A. Linked dependency

Question: 902

Which of these processes is NOT a Project Schedule Management process?

A. Create WBS
B. Develop Schedule
C. Define Activities
D. Sequence Activities

Answer: A. Create WBS
For More exams visit https://killexams.com/vendors-exam-list

*Kill your exam at First Attempt....Guaranteed!*