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QUESTION: 152

Which of the following is included in the scope statement?

- A. Cost baseline.
- B. Project quality plan.
- C. Project plan.
- D. Project deliverables.

Answer: D

QUESTION: 153

You are under enormous pressure from the Customer to recover from delays in the rollout which were not created by NSN only. Top NSN Management is also pushing you to "think out of the box" and speed up installations. What's the best way to proceed?

- A. Request more teams to make a work force even if they have a history of bad performance . The situation is critical and requires concessions.
- B. Instruct the installation teams to make "fast track" antenna line installations, put the sites on air and come back later for clean up.
- C. Demand Installation Teams to work in 3 shifts temporarily and meet the targets. Later on come back for clean up.
- D. Combine all alternatives that you can identify, list the risks in terms of impact to cost, quality and acceptance. Share the plan and get "buy-in" from CT head. Try to minimize the risks and execute the plan.

Answer: D

QUESTION: 154

What is NOT a risk response strategy?

- A. Avoid.
- B. Transfer.
- C. Accept.
- D. Report.

Answer: D

QUESTION: 155

When is the right moment to freeze the project scope considering the case life cycle ?

- A. Before Gate 4.
- B. During the Handover from business acquisition to project delivery phase (Gate 6 - PTA).
- C. During project execution.
- D. At project closure.

Answer: B

QUESTION: 156

As part of the start-up activities the PM is defining a communication plan. What is the content of such a plan?

- A. Share of responsibility, project organisation chart and escalation process.
- B. Employee list with phone numbers and e-mail addresses, CT/project organisation and communication matrix.
- C. Communication matrix, meeting practices, project reporting practices, documentation needs and escalation process.
- D. Employee list with phone numbers and e-mail addresses, subcontractor list and customer addresses.

Answer: C

QUESTION: 157

If the project has accepted the supplier work and updated the progress tracking tool, what is the next step for a project which is not using RTI 4.0 (Real Time Interface version 4)?

- A. Cost & Progress manager (EVM) updates SAP with the Billing Block release date.
- B. Cost & Progress manager (EVM) updates SAP with the Goods Receipt date.
- C. Logistics coordinator updates SAP with the Billing Block release date.
- D. Logistics coordinator updates SAP with the Goods Receipt date.

Answer: D

QUESTION: 158

Which of the following statements about the project communication process is true ?

- A. The project Communication Plan documents all meetings and the relevant information exchanged from/to the customer (purpose, frequency, participants, chairman, the MoM writer and its distribution list and format).
- B. The project Communication Plan describes the information and communication needs of the project stakeholders.

C. The project Communication Plan defines the project and site libraries (folder structures and its contents).

D. The project Communication Plan documents all reporting (towards internal and external stakeholders), indicating the purpose, the frequency, the data source and its distribution (list and format).

Answer: B

QUESTION: 159

What is the duration of a Short Term Planning (STP) period?

A. 1 Month.

B. 6 Months.

C. 1 Quarter.

D. 1 Year.

Answer: B

QUESTION: 160

DELT-I is a metric that will give visibility of:

A. Average lead times of the invoicing process.

B. Average Telecom Implementation lead times.

C. Timely usage of IPM measuring average delay in key milestones updates.

D. Lead times between MS16 Implementation Ends and Internal Acceptance.

Answer: C



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