QUESTION: 87
Which of the following is a schedule that illustrates the duration of an activity?

A. Process diagram  
B. Ishikawa diagram  
C. Gantt chart  
D. Pareto chart

Answer: A

QUESTION: 88
A customer has requested additional features for an active project. Which of the following steps should take place NEXT?

A. Implement the requested changes.  
B. Evaluate the impact of the changes.  
C. Update all project documents.  
D. Submit the requested changes to the CCB

Answer: C

QUESTION: 89
A project manager is managing a project with a hard deadline in two weeks. At the current rate of progress, the project will not finish on time. Which of the following techniques is MOST likely to be used to complete the project on time?

A. Throttling  
B. Crashing  
C. Resource leveling  
D. Resource smoothing

Answer: C

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Several team members report that meeting objectives are not being met. Which of the following documents would a project manager create to make team meetings more effective? (Select TWO).

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A. Create an SOW prior to each meeting and adhere to it.
B. Create a meeting agenda prior to each meeting and adhere to it.
C. Create a lessons learned list prior to each meeting and adhere to it.
D. Create a project charter prior to each meeting and adhere to it.
E. Create an action item list during the meeting and adhere to it.
F. Create a corrective action plan prior to each meeting and adhere to it.
G. Create a WBS prior to each meeting and adhere to it.

Answer: C, D

QUESTION: 91
A project manager who is part of a global team wants to have a team building meeting and decides to Mold a video conference. Which of the following is MOST likely to be the main challenge that influences this decision?

A. Geographical factors
B. Language barriers
C. Cultural differences
D. Technology factors

Answer: D

QUESTION: 92
A project manager has an opportunity to add a highly skilled expert to the team who can increase the following risk strategies should the project manager adopt?

A. Exploitation
B. Avoidance
C. Acceptance
D. Mitigation

Answer: B

QUESTION: 93
A new stakeholder has joined the project team and requested modifications that will result in
minor changes to the project budget and schedule project manager is concerned that the requests will lead to;

A. quality control issues  
B. additional risks  
C. scope creep  
D. time constraints.

Answer: C

QUESTION: 94  
During the execution phase of a project, a project task has run longer than anticipated.

![Task Timeline](image)

Which of the following is the new critical path of the project if Task 2 requires an additional two days to complete?

A. 12 days  
B. 14 days  
C. 16 days  
D. 19 days

Answer: D

QUESTION: 95  
A new project sponsor has joined the project team, and the constraints on the project have been reprioritized. The project cost was previously the most important factor, but the new sponsor has indicated that meeting a new, shorter deadline is the priority. Which of the following effects is this MOST likely to have on the project?

A. The deliverables and quality will remain the same, but the cost will increase
B. The deliverables and quality will remain the same, but the cost will decrease.
C. The deliverables and cost will remain the same, but the quality will increase.
D. The cost and quality will remain the same, but the deliverables will increase.

Answer: A
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